## (Established by Act of Parliament of the Republic of Nauru)



Head Office Aiwo District REPUBLIC OF NAURU

All communication to be addressed to the Company, not to individuals

4 May 2019

Mr. Sandeep Shriyan Subcontract Manager - Energy & Propulsion Naval Group Australia

## Subject: Reference for IPACS

Situated in Nauru, an island country in the central Pacific Ocean, the Republic of Nauru Phosphate Corporation (RONPHOS) is a State-Owned Enterprise responsible for the mining, processing, exporting and sales and marketing of Nauru's phosphate industry.

RONPHOS is happy to provide IPACS the reference for their work with us over the last 2 years. RONPHOS has contracted IPACS to undertake the following projects

- Develop novel software for advanced edge detection software for secondary resource estimation
- Develop a novel technology using computer vision to identify and track calcium carbonate contamination
- Undertake the concept study for the use of potential for microwave assisted drying.

In each of these projects, IPACS demonstrated the ability to understand the customer requirements, develop the concept design, undertake detailed design and finally deliver the technology on time and on budget.

Based on this proven experience, in the future we intend to engage them as an EPC for our upcoming expansion project.

Yours sincerely

Mr. Robert Mencel

CEO RONPHOS Corporation